



dental health  
services victoria

# Clinical Leadership At Dental Health Services Victoria

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# Clinical Leadership

## Engaging clinicians in:

- Improving the quality of clinical services across the organisation
  - ♦ Identifying and ensuring “best clinical practice” – through development and implementation of clinical guidelines
- Providing advice on the development and implementation of the organisation's strategic direction
- Providing advice on new and emerging clinical issues
  - ♦ Identifying areas of clinical practice which are sub- optimal and identifying strategies to achieve change.
  - ♦ Development and implementation of new clinical procedures
  - ♦ Providing support for clinicians in leadership positions.
- Development and implementation of continuing professional development programs to meet the needs of clinicians to support evidence informed practice

# Clinical Leadership Council (CLC)

Was established in April 2005 (with membership drawn from DHSV senior clinicians) to:

- Create a forum for DHSV clinicians (RDHM & SDS) to discuss clinical matters affecting quality clinical performance at DHSV
- Provide an avenue for senior clinicians to have an input to decisions made at DHSV
- Encourage senior clinicians' participation in improvement of quality clinical services across the organisation,
- Recommend clinical professional development programs for all DHSV clinicians, and
- Encourage monitoring and evaluation of processes developed for the implementation of new, revised and updated clinical guidelines

In 2007, CLC reviewed its role and extended its membership to include state wide representation.

# Membership of CLC (Since 2007)

1. Membership of the CLC consists of public sector oral health clinicians who have demonstrated clinical leadership capacity.
2. These were selected from:
  - a. public dental clinics,
  - b. public hospitals [e.g. RMH, Austin, & Monash Medical Centre]
  - c. tertiary educational institutions [Melbourne & La Trobe Universities]
3. Includes representation from all members of the dental team:
  - a. Dental Specialists,
  - b. Dentists,
  - c. Dental Hygienists,
  - d. Dental Therapists,
  - e. Dental Prosthetists,
  - f. Dental Assistants
  - g. Dental Technicians (from 2010)

# Clinical Leadership Council Role (2007)

To provide clinical leadership to the public oral health sector for the purpose of improving the oral health of all Victorians.

Key areas of focus include, but are not limited to:

- ◆ Advising on the development and implementation of the DHSV strategy
- ◆ Advice with respect to new and emerging clinical issues, including population health perspective.
- ◆ Identifying areas of clinical practice which are sub-optimal and identifying strategies to achieve change.
- ◆ Support for clinicians in leadership positions.

# Clinical Leadership Council

- Meets on a monthly basis – for 1.5 hours
- Deliberative forum
  - ◆ Provides advice and if necessary commissions particular members or external expertise to investigate particular issues.

# Promotion of Clinical Leadership Council

Promotion of Clinical Leadership Council- across public dental clinics

A quarterly CLC Bulletin has been developed to be distributed to public oral health clinicians in community dental agencies and the Royal Dental Hospital of Melbourne.

Topics to be covered include:

- ◆ A description of the role of the statewide Clinical Leadership Council
- ◆ Quarterly updates on the activities of the CLC
- ◆ [askclc@dhsv.org.au](mailto:askclc@dhsv.org.au) email address
- ◆ update on new clinical guidelines
- ◆ update on upcoming CPD courses
- ◆ update on clinical issues of interest to public oral health practitioners



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# Achievements of the Clinical Leadership Council

# Clinical Guidelines

## Development of New Clinical guidelines:

- Management of Pregnant Patient
- Minimal Intervention Dentistry
- Paediatric restorative care under general anaesthesia
- Clinical Performance Management for senior dentists (in progress)

## Review of current Clinical Guidelines :

- Direct Restorative Materials Linings and Bases
- Relining or Remaking of Full Dentures
- Management of Dental Trauma
- Management of patients on Bisphosphonates
- Stainless Steel Crowns in Deciduous Teeth.
- Patients at High Risk to Dental Caries.
- Topical Fluorides.
- Nerve Injury Follow Up.
- Pulp Treatments in Deciduous Teeth.
- Pulp Treatment in Permanent Teeth

# Specific Clinical Educational Programs

- “Management of Children and Adolescents with Special Needs” program for Community Health Dental Clinics (dentists/dental therapists/dental assistants) – 10 days
- “Management of Preschool Children” Program for Community Dental Health Clinics (dentists/dental therapists/dental assistants) – 10 days
- “Dental Therapy Role expansion to provide care to adults older than 25 years”. The program gained approval from the Dental Practice Board of Victoria to be delivered as a pilot program. – 30 days

# Continuing Professional Development Program

10-12 one-day courses delivered annually for public oral health practitioners

Examples of One-day programs delivered as part of the CPD program:

- Orthodontic Program for Community Dental Clinicians (x 2)
- Stainless steel crowns, including a practical component (x 2)
- Communication in Dentistry
- Infection control (3 hours)
- Nutrition and oral health
- Implants Maintenance program, including practical component
- CPD program for dental assistants – “Working with your Team” (x 2)
- Oral pathology for dental prosthetists

# National Oral Health Forum

- National Public Oral Health Forum on “Minimal Intervention Dentistry (MID)” was hosted by DHSV on the 17th & 18th September 2009 – entitled: “Dental Caries Management in Community Dental Clinics”
- The outcome of the workshop was the establishment of a “National Clinical Caries Management Partnership” aimed at moving the MID agenda forward.

# Other Clinical Leadership Activities

- Credentialing and Scope of Clinical practice for clinicians providing services to RDHM patients
  - ◆ Linked to Victorian Department of Health Policy 2009
  - ◆ Refining Scope of Clinical Practice for oral health practitioners at the RDHM.
- Implementation of clinical performance Management for senior dentists
  - ◆ Linked to the "Partnering for Performance" Victorian Policy, 2010
- Promotion of Research activities that influence policy and practice

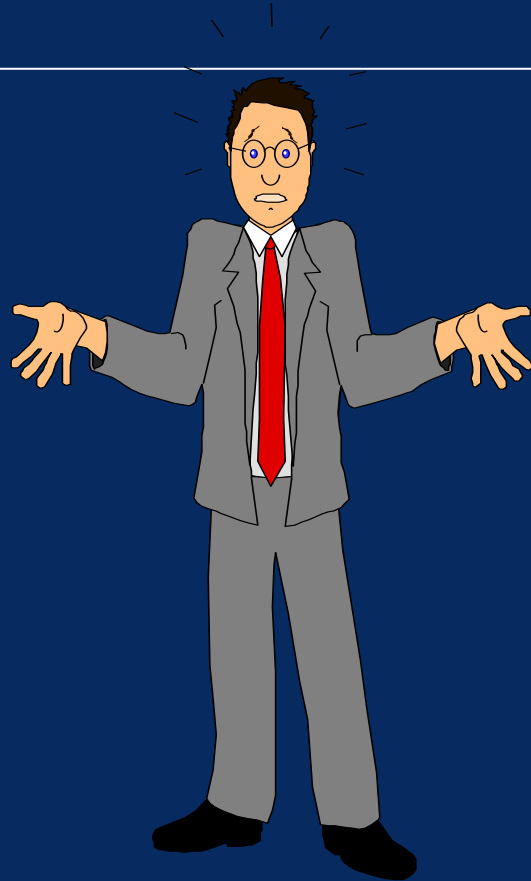
# DHSV Research Strategy

- 1. Population Health Research*
  - Research grant applications
- 2. Increase capacity with regard to research*
  - DHSV "Research and Innovation Grants"
- 3. Establish research infra-structure*

# Research

1. NHMRC Grant submission for the establishment of the *DHSV Centre of Population Health Research for Child Oral Health*. Seeking \$2.5M over 5 years. Status: short listed. Awaiting funding. Expected announcement in June/July 2010  
The partnering organizations are:
  - La Trobe University,
  - Melbourne Dental School,
  - The McCaughey Centre, School of Population health, The University of Melbourne;
  - Cochrane Collaboration
  - Health Issues Centre
2. Successful ARC linkage Grant Submissions with Dental Health Services Victoria :
  - Sanigorski A, Waters E, Scott A, Gussy M, Gold L, Calache H. ***Social and health inequalities arising from environmental changes to drinking water***. \$1.7 Million (2009-2013).
  - Gibbs L, Waters E, Sanigorski A, Gussy M, Gold L, Moore L, Watt R, Armit C, Calache H, Hahn B, Younan N, El-Khoury A, Gondal I. ***Teeth Tales: A culturally competent community intervention for child oral health in low SES area of urban Melbourne***. \$491,000 ARC Linkage Grant (2010-2013)

Thank you!!!



Questions?  
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